

Anil Arora

Chief Statistician of Canada, Deputy Minister (Ret'd) Adjunct Lecturer, Harvard Kennedy School
Board Member, Centre for International Governance

DIGITAL GOVERNMENT · DATA STRATEGY · PUBLIC SECTOR MODERNIZATION · TRUST & GOVERNANCE · FUTURE OF WORK · AI & DATA
INFRASTRUCTURE

THE PITCH

Canada's former Chief Statistician on turning data, trust, and digital governance into modernization that survives politics and scales nationally.

FULL BIO

Anil Arora has dedicated his professional career to partnering with the business sector, academia, internationally and with all three levels of government, building a culture of innovation, successfully delivering complex and transformational digital solutions, strengthened consumer and citizen trust, and increased organizational relevance and impact.

Anil was appointed as the Chief Statistician of Canada in September 2016, overseeing the country's preeminent data agency, where he led modernizing its digital governance, technical and data infrastructure. He co-authored and helped steer the Government of Canada's data strategy.

With significant experience in the private and public sectors, as well as leading influential international forums in the OECD and the United Nations, Anil has helped shape the data and digital landscape domestically and globally. He currently provides consultative services globally with the World Bank, helping countries build robust data and digital strategies.

Anil has advised CEO's, Prime Ministers, Cabinet Ministers, Premiers, Deputy Ministers, and led Business Missions internationally. Anil has authored several papers, is a regular keynote speaker and lecturer, and a sought-after thought leader. He is an adjunct lecturer at Harvard Kennedy School, teaching digital governance and leadership in the public sector and a board member of CIGI. Anil has led large and complex organizations with multi-billion dollar budgets and tens of thousands of employees.

Anil's leadership spans senior strategic, science, policy, program delivery and regulatory roles in the oil and gas sector, mining and critical minerals, forestry, nuclear, public health, drug safety, food, medical devices, and natural health products.

Anil has earned numerous accolades, including being named Outstanding Innovator (2023), One of the Top 25 Immigrants in Canada (2022), Policy Maker (2022), as well as receiving several Leadership Awards by the Business Community, the Public Policy Forum, and the Association of Professional Executives of the Public Service of Canada (2009-2025).

CONNECT

Website · spokenartists.com/speakers/anil-arora

LinkedIn · ca.linkedin.com/in/anil-arora-146278160

SIGNATURE KEYNOTES

Reshaping Work in Canada: Demographics, Data, and the Digital Future.

The next decade will not look like the last. Canada's economy, the structure of work, and the workforce itself are being reshaped by demographic headwinds, global pressures, and fast-moving technologies. In this presentation, Anil Arora, Canada's most recent Chief Statistician, unpacks the trends that matter most and the data-driven insights leaders need to act on now.

You will discover:

- What macro shifts—labour force participation, immigration, and aging—mean for growth across sectors such as health, manufacturing, services, and natural resources.
- How labour market tightness, productivity challenges, and underemployment are playing out differently by industry and region.
- How to build and sustain resilient talent pipelines through foreign credential recognition, internships, lifelong learning, and more inclusive workplaces.
- How digital transformation and new data tools are influencing how organizations plan, measure, and adapt to change.
- Sector-specific case studies: where organizations are getting it right and where vulnerabilities remain (e.g. rural vs urban, public vs private, regulated sectors).
- Strategic foresight: how to use evidence and flexible planning to adapt to workforce fluctuations, supply chain shocks, and shifting market demand.

Anil reveals how leaders can combine demographic insights, digital tools, and data-driven foresight to not only anticipate change, but build the institutional agility required to thrive in the future of work.

IMAGE LIBRARY

Original high-resolution color files are included alongside this PDF in the ZIP download.

**PORTRAIT****STAGE**

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To check availability, request a hold, or confirm a date for **Anil Arora**, email either of the following:

- [pjoric@spokenartists.com](mailto:pjosic@spokenartists.com)
- vtudorache@spokenartists.com

Full digital profile, video reel, and additional press-kit assets: spokenartists.com/speakers/anil-arora